

STRATEGIC PLAN

2023-2024







Adopted by the Library Board of Trustees: Monday, Jan. 16, 2023

MISSION STATEMENT

Dedicated to stimulating imaginations, educating, entertaining, and welcoming everyone.

VISION STATEMENT

Discover Your Inspiration: ENGAGE, ENRICH, ENCOURAGE

LIBRARY MOTTO

A Natural Connection

Our Strategic GOALS are:

- 1: Community Connections: Evolve at the pace of our community through new and existing partnerships to support patrons in fulfilling their goals.
- 2: Services: Connect our patrons to the tools, resources, and events to enhance their overall experience.
- 3: Places & Spaces: Serve as a community gathering hub within a safe, comfortable, and resource-rich environment.
- 4: Staff Development: Foster a culture of leadership for a prepared, professional, and skilled workforce.
- 5: Collections & Resources: Maintain and bolster library collections using new technology, processes, and program offerings.

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Position Key	
Admin	Administration
AS	Adult Services
GS	Graphic Services
IT	Information Technology
Maintenance	Maintenance Services
MT	Management Team
PS	Patron Services
OS	Outreach Services
TS	Technical Services
YS	Youth Services

^{*}Position describes the department responsible for completing the Action Step.

GOAL #1: Community Connections: Evolve at the pace of our community through new and existing partnerships to support patrons in fulfilling their goals.

Objective #1 Strengthen existing partnerships and forge new ones to support local networks.

Action Steps	Team	Status
1. Partner with the Village of Orland Park to increase event participation and improve communication.	Admin, OS	Ongoing
2. Strengthen the connection with the Orland Park Veterans' Commission through events and supplementing materials.	OS	Ongoing
3. Expand collaborations with Orland Park Heritage Sites (formerly History Museum) and other local historical points of interest.	Admin, IT, OS	In-progress
4. Embed further into the community by presenting and/or tabling at more offsite locations.	Management Team	In-progress
5. Establish a connection with Chicago Southland Chamber of Commerce.	Admin, GS, OS	In-progress
6. Offer library cards to all nonresident students in Orland Park School Districts 135 and 230 to comply with the Illinois Cards for Kids Act.	PS, YS	In-progress
7. Compose procedures to feature nonprofit organizations in the lobby spotlight.	GS, OS	Complete
8. Provide prepared presentations to stakeholders on indemand topics.	AS, IT, OS, YS	In-progress
9. Connect with local and regional organizations to investigate an indigenous land acknowledgment.	Admin, OS	In-progress
10. Cultivate a partnership with Stride Autism Center by sharing materials and organizing visits.	YS	Complete / Ongoing
11. Increase Administration's presence in the community.	Admin	Ongoing
12. Partner with local medical centers and Orland Park Police Department to connect new parents to early literacy information and literature.	OS, YS	In-progress

Objective #2 Support lifelong learning to help fulfill patron pursuits.		
Action Steps	Team	Status
1. Host a Career College Fair to provide a dynamic	AS, OS, YS	
platform for job seekers, students, and families		
pursuing advancement and opportunity.		
2. Offer standardized testing support, resources, and	AS, YS	Complete /
education to high school students.		Ongoing
3. Evaluate the capacity for offering the Career Online	AS	
High School program for those seeking a high school		In-progress
diploma.		

Objective #3 Invest in the civic engagement of o programming, resources, and services.	ur residents thro	ugh relevant
Action Steps	Team	Status
1. Promote voter registration on and offsite.	AS, OS	In-progress
2. Facilitate U.S. citizenship assistance through mock interviews, exam preparation, etc.	OS	In-progress
3. Provide space for residents to learn more about political candidates and government officials by April 4, 2023.	Admin, GS	Complete
4. Offer political candidates and elected officials opportunities to engage residents through election year 2024.	Admin, GS	In-progress

GOAL #2: Services: Connect our patrons to the tools, resources, and events to enhance their overall experience.

Objective #1 Bolster workforce development for the unemployed, underemployed, and those seeking career changes.		
Action Steps	Team	Status
1. Offer more programming for those seeking new	AS	
employment or career advancement through assistance		Ongoing
with cover letters, resumes, interviews, etc.		
2. Offer more technology classes for working	AS, IT	
professionals, as well as those seeking new employment		Ongoing
and career advancement.		
3. Research the opportunity to connect residents to the	AS	In-progress
nonprofit SCORE for small business mentoring.		In-progress

Objective #2 Enhance the user experience for the individual and the community as a whole.

Action Steps	Team	Status
1. Develop an Equity, Diversity, and Inclusion	Management	
Statement.	Team	
2. Augment offerings of non-English storytimes, as well	AS, YS	Complete /
as other resources and programs.		Ongoing
3. Investigate hearing loop technology for event	IT	In progress
attendees who need a heightened audio experience.		In-progress
4. Explore food and/or drink offerings and/or	Admin,	In-progress
allowances in a designated place(s) within the library.	Maintenance	iii-bi ogi ess
5. Evaluate the marketplace offerings of new online	AS, IT, OS, TS, YS	In progress
search catalog enhancements.		In-progress
6. Enhance the MARC record metadata creation process	TS	Complete /
to improve search results in the catalog.		Ongoing

Objective #3 Engage, enrich, and encourage community members with transformative programming and events.

Action Steps	Team	Status
1. Offer more all ages/intergenerational programming on topics such as genealogy, coding, and STEAM.	AS, IT, OS, YS	Ongoing
2. Review the <i>Human Library</i> program as a way to connect residents to new stories and perspectives.	AS, OS, PS	In-progress
3. Create new STEAM-focused initiatives in <i>The Backyard</i> .	AS, YS	In-progress
4. Deliver programming and classes dedicated to veterans, such as the <i>Veterans' History Project</i> and <i>Brainfuse VetNow</i> software training.	AS, OS	
5. Formalize a Teen volunteer group.	YS	
6. Host a Hobby Fair for local artists, makers, crafters, collectors, etc. to showcase talent and exchange ideas.	Management Team	Complete
7. Inquire partnering with <i>Dolly Parton's Imagination Library</i> program to support early literacy.	YS	Complete
8. Explore workshops for patrons to learn more about getting their writing published.	AS	In-progress

GOAL #3: Places & Spaces: Serve as a community gathering hub within a safe, comfortable, and resource-rich environment.

Objective #1 Continue to develop the building and grounds in support of current and future patron and staff initiatives.

Action Steps	Team	Status
1. Enhance patron experience of <i>The Backyard</i> by	Admin, IT,	
investing in manipulatives, musical instruments, and	Maintenance,	Complete
aesthetics.	YS	
2. Employ noise abatement solutions for the second	Admin,	In progress
floor Multipurpose Room.	Maintenance	In-progress
3. Review and modify potential elements to improve	Admin, IT,	
ADA-compliance and universal design.	Maintenance	
4. Research the installation of tables in the outdoor	Admin,	In progress
plaza.	Maintenance	In-progress
5. Investigate the feasibility of a designated veterans'	Admin	Complete
parking space.		Complete
6. Conduct tours of the library on a regular basis.	Admin, AS, GS,	Complete /
	PS, YS	Ongoing
7. Explore a silent reflection room/area on the second	Admin, AS,	
floor.	Maintenance	
8. Brainstorm enhancements for <i>The In-Between</i> to	YS	In progress
engage second through fifth graders.		In-progress

Objective #2 Continue to develop technology solutions in support of current and future patron and staff initiatives.

Action Steps	Team	Status
1. Explore technology enhancements to the second-	AS, IT	In progress
floor study rooms.		In-progress
2. Investigate fiber-optic internet connection for	lT	In progress
increased speed, stability, and security.		In-progress
3. Improve coverage, controls, and connections of	IT	In progress
public Wi-Fi with new wireless access points.		In-progress
4. Establish more power for study carrels and tables.	IT, Maintenance	Complete
5. Research wireless connection methods to projectors	IT	In progress
and TVs in meeting rooms.		In-progress

GOAL #4: Staff Development: Foster a culture of leadership for a prepared, professional, and skilled workforce.

Objective #1 Activate proactive measures to refine staff recruiting, retention, and reviews.

Action Steps	Team	Status
1. Formalize the onboarding process, checklist, and	Admin,	
materials.	Management	
	Team	
2. Explore additional hiring strategies to ensure equity,	Admin,	
quality, and depth of candidate pools.	Management	In-progress
	Team	
3. Update the staff performance review process.	Admin,	
	Management	Ongoing
	Team	
4. Develop a cross-trained staff substitute pool.	Admin, AS, YS	In-progress
5. Implement a suggestion box for staff feedback and	Admin	Complete
ideas for improvement.		Complete

Objective #2 Stewardship & Efficiency: Practice fiscally responsible decision-making, and apply streamlined solutions for the most effective impact.

Action Steps	Team	Status
1. Digitize routine tasks, such as supply requests, credit	Admin, GS, IT	In-progress
card purchase orders, etc.		III-progress
2. Install Voice over Internet Protocol (VoIP) system,	IT	In progress
and initiate an automated telephone greeting menu.		In-progress
3. Migrate staff scheduling to a cloud-based platform.	GS, IT	
4. Research grant opportunities for electric vehicle	Admin, IT,	In progress
charging station(s).	Maintenance	In-progress
5. Seek more cost-effective and energy-saving vendors,	Admin,	Ongoing
tools, technologies, and systems.	Maintenance	Ongoing
6. Develop procedures to streamline and strengthen the	Admin, GS, YS	In progress
Capital Campaign.		In-progress
7. Activate modules in <i>Paycor</i> software to digitize and	Admin	In progress
streamline workflow for payroll and Human Resources.		In-progress
8. Conduct a Request for Proposal bidding process for a	Admin	
new auditing firm. Seek quotes for a new auditing firm		Complete
which has actuarial services.		

Objective #3 Amplify the curiosity of our staff through challenging, enlightening, and consistent training and growth opportunities.

Action Steps	Team	Status
1. Require training in awareness, allyship, and sensitivity for inclusive topics, including LGBTQ+, race, and mental health.	Management Team	In-progress
2. Initiate training and routine use of <i>Leap</i> software.	IT, PS	In-progress
3. Offer ongoing training in safety-related topics.	Admin	In-progress
4. Enhance cybersecurity through annual training.	IT	Ongoing/Complete
5. Curate toolkits of commonly used resources for each department and for managers.	Management Team	Complete
6. Annually submit at least one conference program proposal or have at least one staff member included in a conference proposal.	Management Team	Ongoing / Complete
7. Utilize staff expertise for peer-to-peer training in technology, librarianship, safety, etc.	Management Team	In-progress
8. Formalize cross training shadowing between various departments.	Management Team	

GOAL #5: Collections & Resources: Maintain and bolster library collections using new technology, processes, and program offerings.

Objective #1 Advance the depth, breadth, and overall value of the collection through increased diversification, modernization, and usability.

Action Steps	Team	Status
1. Preserve the integrity of ALA's intellectual freedom principles to build a diverse and comprehensive collection utilizing <i>LibraryIQ</i> software and librarian	AS, OS, TS, YS	In-progress
expertise.		
2. Conduct collection inventory to improve the	AS, OS, PS, TS,	In progress
discoverability and accuracy of catalog data.	YS	In-progress
3. Investigate hosting a Local Author Collection and Fair.	AS, YS	In-progress
4. Digitize and donate archives and microfilm to more	AS, OS	In-progress
appropriate institutions, such as traveling exhibits.		
5. Re-catalog and reorganize manga and graphic novels for usability, discoverability, and consistency.	AS, YS	In-progress

6. Research the 2020 U.S. Census data to align programming and collection purchasing with demographics of our service area.	AS, GS, OS, YS	In-progress
7. Market programs and services strategically based on information from the 2020 U.S. Census to Orland Park residents by December 2023.	GS	In-progress
8. Expand digital collections including ebooks, e-audiobooks, and e-magazines utilizing the <i>Libby</i> and <i>hoopla</i> platforms.	AS, YS	Ongoing / Complete

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